

Reporting Concerns Policy

Introduction

Publicis Groupe is committed to complying with all compulsory laws in the countries where we work, and with our internal rules (Janus) when they are of a higher standard than local legislation. We expect all employees to behave with the highest level of ethics, and to be respectful of the interests and reputations of our clients, our partners and our company.

This Reporting Concerns policy is intended to inform employees and suppliers as to how to report any good faith concern or alert (“Concern”) regarding:

- violation of law
- fraud
- bribery or corruption
- harassment or discrimination
- other ethical concerns.

Please note that the Reporting Concerns procedures described below are not for use to report individual employee concerns relating to routine employment matters or grievances regarding company business decisions. Those concerns may be raised to your manager, local CFO or human resources (HR) representative.

Confidentiality and Non-Retaliation

All Concerns reported will be treated confidentially. The identity of anyone raising a Concern will be protected, and the information provided will be used only as is necessary to investigate the Concern.

The Groupe will not, nor knowingly permit any employee to, retaliate in any way against (including any disciplinary action or dismissal) anyone raising a good faith Concern.

If a Concern is made in good faith and then later unsubstantiated, the identity of the person who raised the Concern, as well as the identity of the persons targeted by the Concern, will remain protected.

Bad Faith Allegations

Using the Concern procedures to make malicious or untrue allegations, or to repeatedly target an employee unfairly, will be considered a violation of the Publicis Values and will be subject to employment action.

Procedure for Reporting a Concern

The Groupe encourages employees to report Concerns internally. Concerns should be reported directly to ethicsconcerns@publicisgroupe.com, and / or to the Secretary General of Publicis Groupe, email: anne-gabrielle.heilbronner@publicisgroupe.com.

Concerns should include all the relevant information to substantiate the Concern, as well as the contact information of the person raising the Concern. Individuals raising a Concern should make a good faith effort to ensure the accuracy of the information reported.

Investigation of a Concern

The Concern will be reviewed by limited authorized personnel from any of Internal Audit, Legal or Human Resources to determine the appropriate steps for its assessment and investigation. If the Concern requires investigation, the investigation will be conducted by representatives of any of Internal Audit, Human Resources or Legal or by external specialists, as appropriate. The Concern will be shared internally and externally only as appropriate to conduct adequate assessment and investigation, in a strictly confidential manner, over a period of time proportionate to the circumstances and complexities of the Concern.



The Groupe may refer the Concern to Solution or Business Unit management if Solution or Business Unit management is without conflict of interest and can best address the Concern.

If the Concern is determined to be well-founded, then the Groupe, Solution or Business Unit management as appropriate, will take action to address and remedy the Concern.

The individual who raised the Concern will be notified when the Concern has been reviewed and informed when any relevant investigation is closed.

The Audit Committee will be informed regularly of the status of reported Concerns and how they are investigated and resolved.

Timelines

The timeline for investigation will vary depending on the content and nature of the reported Concern. It is not possible, therefore, to predict precisely how long an investigation will take to complete. Concerns will be responded to promptly, and investigations will be carried out with appropriate attention to timely resolution.

Time Limits for Storage of Personal Data

Any data related to a Concern shall be destroyed, stored or archived in accordance with applicable laws. If the Concern is not followed by legal or disciplinary proceedings, the data will be destroyed within two months of the end of the verification proceedings or archived. If the Concern is followed by legal or disciplinary proceedings, the data will be kept until the end of the legal or disciplinary proceedings or archived.

Data Protection and Liberties Formalities

The present statements are made in accordance with the applicable laws.